

Smog Check Competition in Fresno



This first slide gives us a glimpse into the Fresno smog check world. In this satellite image of one block of North Blackstone Avenue in Fresno there are three smog check stations. The brown building on the upper left is Economy Smog a Test Only station. On the lower right (with the brown roof) is Smog 4 Less another Test Only station while the building on the bottom right is Peak Performance a Test and Repair station. This seems fairly typical in Fresno where there are many stations in extremely close proximity.

Motivation

- Discussion often focuses on the competition between smog check station classifications, e.g., between test and repair stations and test only stations
- But in real markets what drives consumer decision making and how do stations compete on a local level?

Motivation for this presentation came in large part from previous IMRC meetings that I have attended. While the meetings often focus on the competition between different smog check station classifications i.e., test and repair versus test only, I was really interested in looking at competition between individual stations as well as from the perspective of a consumer. To that end, since I don't own a car, I conducted a 'rigorous' survey of friends and family to find out how real people choose smog check stations. I found out that station location, price and hours of operation were the largest factors in choosing a smog check station.

Four Types of Competition Between Stations

- ♦ Geographic competition
- ♦ Competition of prices, hours and services
- ♦ Competition among existing station classifications
- ♦ Competition among modified station classifications

Today I am going to look at station competition from the consumer's as well as the industry's (aggregate) perspective. Thus, I will look at the local competition between stations, as well as competition between station classification, as they currently exist and with some new modifications.

Approach

- ♦ Obtain station specific information and geographic data to construct a complete picture of the smog check market in Fresno, CA
- ♦ Analyze BAR inspection records not by individual vehicle but by individual station

In order to analyze these types of competition I needed to obtain information from smog check stations pertaining to inspection price, hours and location. I also needed to analyze inspection records, not by vehicle or individual test, by the station conducting the test.

Why Fresno?

- ♦ Tractability: There are 218 Smog Check stations in the Fresno Area
- ♦ Isolation: Fresno's location presents natural market boundaries

The first step in the analysis was choosing a geographic location to analyze. In order to obtain station level information, I knew I would have to call all smog check stations in the area. Why Fresno? Well, there are 218 smog check stations (according to BAR data obtained from Rocky) under the jurisdiction of the Fresno BAR office. 218 seemed like a reasonable number of telephone calls to make! Also, Fresno's relatively isolated geographic location also presented natural market boundaries, as opposed to LA or San Francisco where the metro area runs into the populated suburbs.

Data

- ♦ BAR inspection records from January 1, 2000 through September 30, 2005
- ♦ Records were sorted by VIN and inspections conducted in Fresno were extracted
- ♦ Records contain inspection reason, results and station ID for the current and one previous tests
- ♦ Vehicle characteristics were suppressed

The next step was data. My dissertation advisor turned research assistant, Dr. Williams sorted and organized nearly 6 years of BAR inspection records. Any records in which inspections were conducted at one of the 218 Fresno stations were extracted.

- ♦ Each line consists of one customer transaction
- ♦ First inspections have zeros in the previous test fields
- ♦ Date of test is the number of days from January 1, 2000

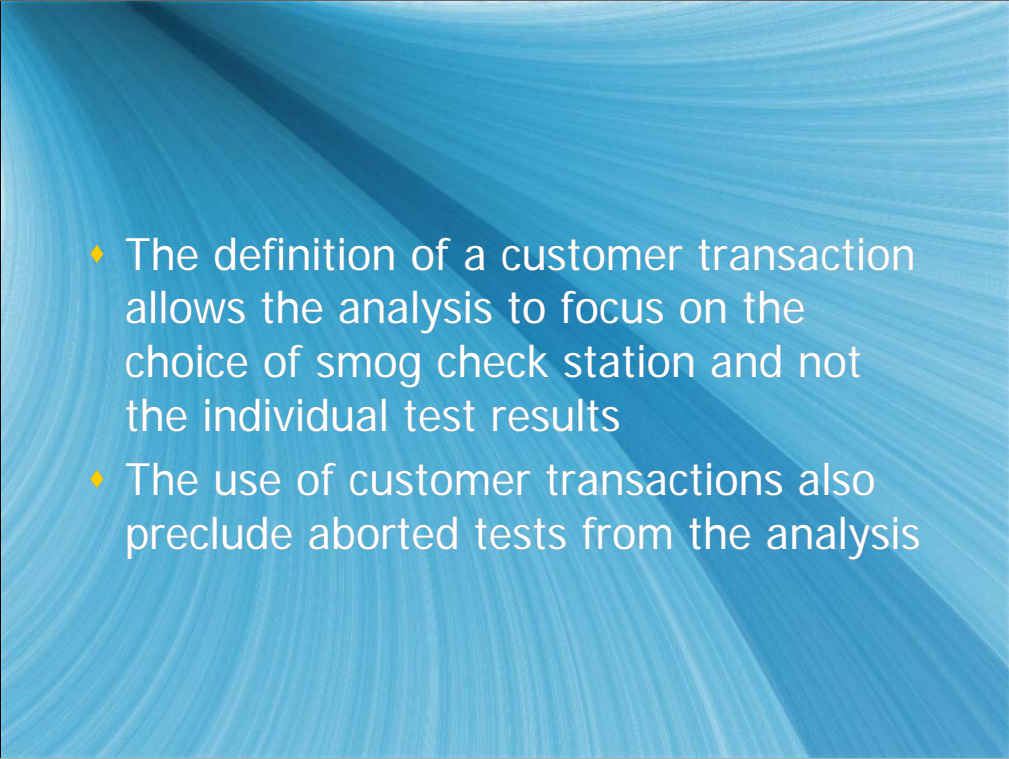
| Current Test | | | | | Previous Test | | | |
|--------------|------------|--------------|--------|--------|---------------|--------------|--------|--------|
| Model Year | Station ID | Date of Test | Reason | Result | Station ID | Date of Test | Reason | Result |
| 84 | 3 | 1433.458 | P | P | 250 | 706.44 | P | P |
| 84 | 100 | 957.376 | C | P | 0 | 0 | | |

Here you see an example of the data. Each line represents one observation, or what I will call a customer transaction. Each line consists of information describing the current as well as the most recent customer transaction. All vehicle characteristics were suppressed except for the model year of the vehicle. One vehicle may have many observations, or customer transactions. The station ID variable does not correspond to a BAR issued ID but is a randomly assigned number between 1 and 218, the number of all stations in the Fresno area. Station ID 250 represents all California stations outside the Fresno area while station ID 0 indicates that the current test is the first test of the vehicle. A record may have either a 250 or a 0 as a station ID but not both as this is an indication that no tests for this specific vehicle occurred in the Fresno area.

Customer Transaction

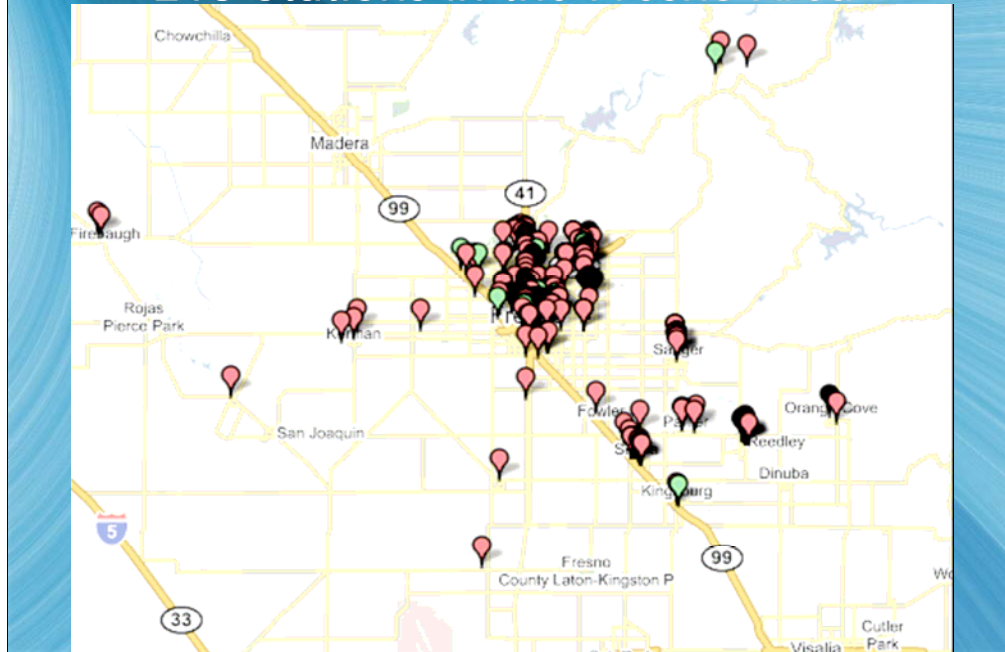
- ♦ A customer transaction is defined as the first inspection in a 72 hour period at a given station
- ♦ Example: A vehicle is taken to All Smog Test & Repair Station and fails inspection at 8:00 am. The vehicle is then repaired and retested at 4:30 pm. This represents one customer transaction even though the vehicle was tested twice

In order to focus on the consumer's choice of a smog check station and to focus on the performance of individual stations, the unit of observation in this analysis (as previously mentioned) is a customer transaction. This is defined as the first test administered at a specific station in a 72 period of time.

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- ♦ The definition of a customer transaction allows the analysis to focus on the choice of smog check station and not the individual test results
 - ♦ The use of customer transactions also preclude aborted tests from the analysis

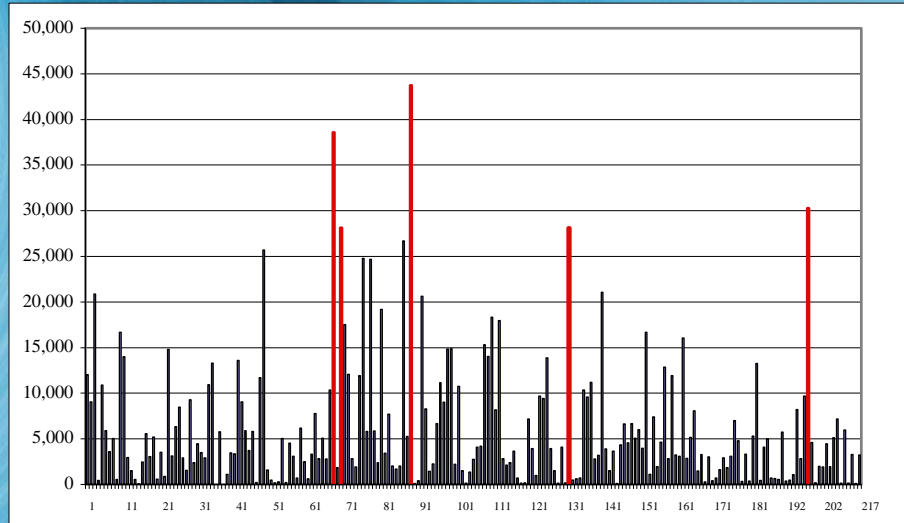
Thus all inspections conducted at the same station within a 72 hour period of time are counted as one transaction and only the first inspection record is recorded. Every time a vehicle changes stations, a customer must make a new decision where to take their vehicle and thus a new customer transaction has begun.

218 Stations in the Fresno Area



Each balloon represents one of the 218 smog check stations under the guidance of the Fresno BAR office. Test and Repair stations are represented in red while Test Only stations are black and Gold Shield station are green. These stations conducted a total of 1,464,020 customer transactions from January 2000 through September 2005.

Number of Events by Station



The number of transactions conducted by each station varies greatly from a low of 88 to a high of 43,754 over the nearly six years of records. The five stations that conducted the most transactions are highlighted in red. Seeing the variation in this graph made me wonder why some stations do a significantly higher volume than others.

Phone Survey Statistics

- Posing as a customer, I attempted to contact all Fresno stations by phone in December
- Information was obtained from 171 of the 218 Fresno stations
- \$53.22 is the median price for a smog check
- The most expensive smog check is \$123.25 at Hedricks Chevrolet in Clovis
- The cheapest smog check is at Michael's Smog Check in Fresno where I was told to 'name my own price' but had to settle for \$25.00

In search of answers I went to the phone and called all 218 stations in the Fresno area to obtain information about prices, hours and service in an attempt to understand why consumers overwhelmingly choose some stations. I found out some very interesting facts.

Median Price by Category

| Median Prices | |
|--------------------------|---------|
| Test Only Stations | \$49.00 |
| Test and Repair Stations | \$55.00 |
| Gold Shield Stations | \$55.75 |
| Dealers | \$89.95 |
| Chains | \$53.00 |

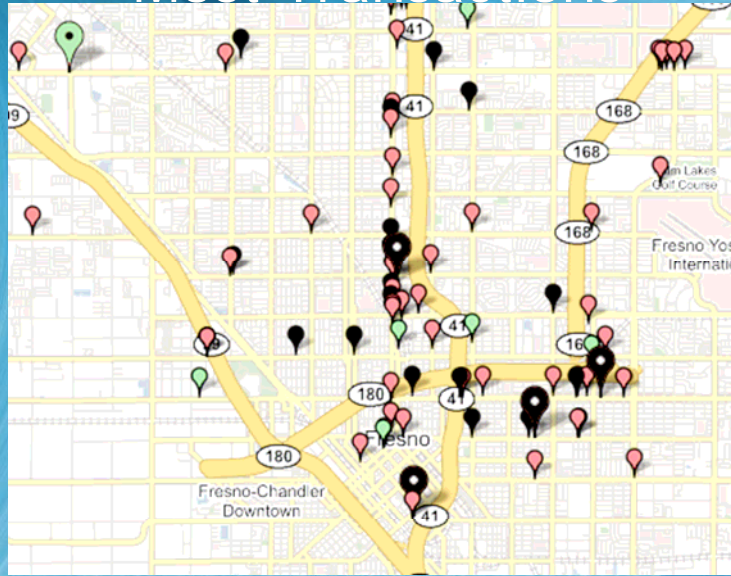
Looking at the inspection cost by station category shows that the median price of an inspection at a Test Only station is well below that of other stations. I also thought it would be interesting to see how the median prices of new car dealers (given the high cost of a test at Hedricks in Clovis) and stations that are part of a chain would compare. It seems unwise ever to go to a dealer for a smog inspection! The category labeled 'chains' consists of franchised stations (such as Pep Boys) as well as smaller outfits consisting of just two locations.

Fun Facts

- ♦ 90 stations are open weekends while 54 accept competitor coupons
- ♦ 17 stations (2 TO) asked me if I had been directed to a Test Only station
- ♦ 4 stations have dynamometers that are blocked by inoperable vehicles and thus cannot perform smog checks
- ♦ 3 stations have functioning machinery but no technicians

Over half the 171 stations I was able to contact are open at least one weekend day and one fourth accept competitors' coupons. I also learned some unsolicited facts!

Fresno Stations Conducting Most Transactions



The five stations conducting the most transactions, that were highlighted in red in the previous graph, are now represented by large balloons. Notice that the stations with the highest volumes are either black (Test Only stations) or green (Gold Shield stations).

Stations Conducting the Most Transactions

- ♦ CA Smog Repair 43,754 Transactions
- ♦ Economy Smog 38,603 Transactions
- ♦ Costless Smog 30,261 Transactions
- ♦ Economy Smog 28,141 Transactions
- ♦ Economy Smog 28,095 Transactions

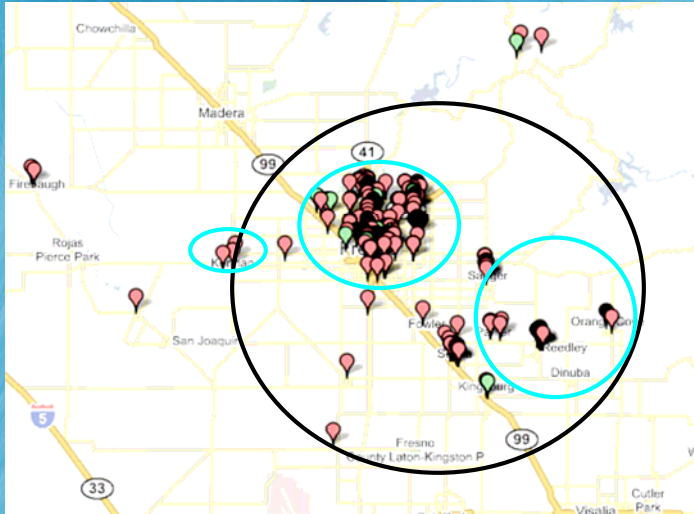
California Smog Repair, a Gold Shield station, had the highest number of transactions with an average of 144 per week. At the other end of the spectrum, the five stations with the fewest transactions averaged just one every five weeks. The median station in the Fresno area conducted 3,601 transactions or just over 11 a week.

Why are These Stations So Popular?

- ♦ To decipher the success of these stations, we need to compare them to other stations in the market
- ♦ But how do we determine the extent of the geographic market?

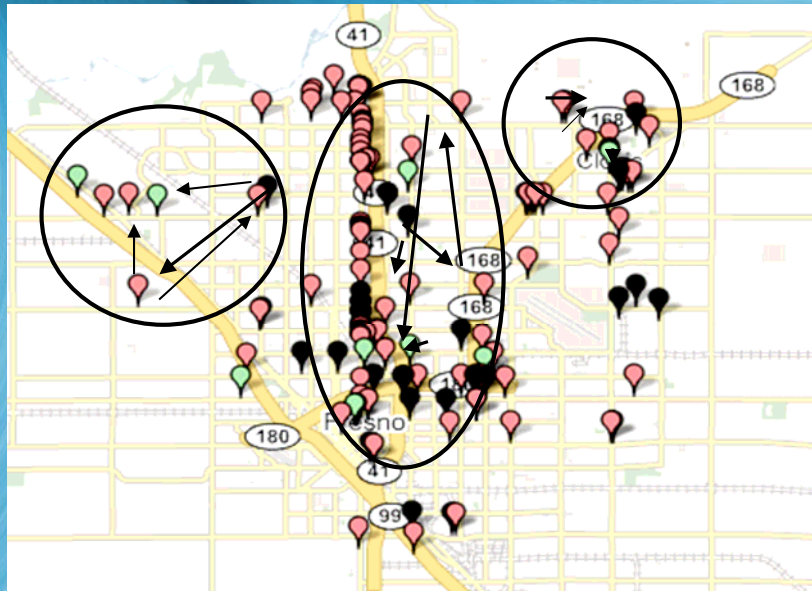
So why do these specific stations have such high volumes? Do they have lower prices than other stations in the area? Are their hours better than other stations? I realized that all my questions were comparing these high volume stations to other stations in the market. But how is the market for smog checks defined, both geographically and in terms of competition?

How Are Geographic Markets Defined?



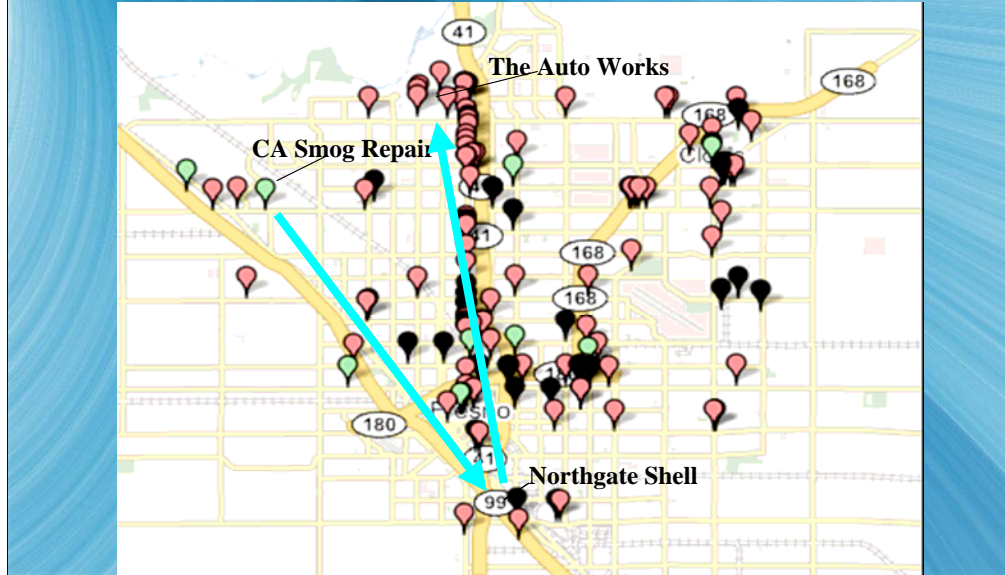
Looking at the map of all Fresno area stations it is not clear how to define the extent of the market. Is there one large geographic market for smog checks (as outlined by the black circle) or are there a few smaller, more distinct markets?

Movement and Market Definition



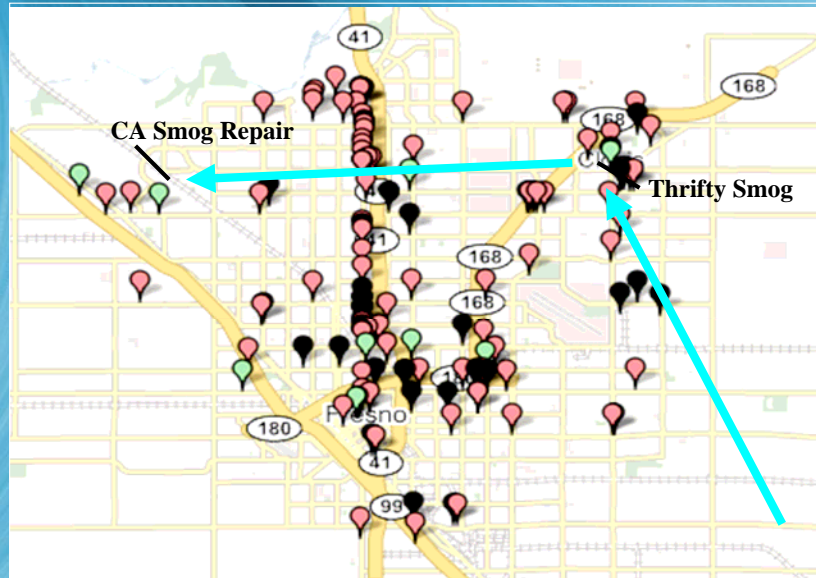
My initial thought was that there are many small geographic markets. Looking at a map of downtown Fresno, I divided the city into three regions, Shaw Avenue on the left, Clovis on the right and North Blackstone Avenue in the center. If these are three distinct markets then the main competition between stations should be confined to the geographic area. A signal of this would be vehicle movement between stations in a given area. So if there is a Clovis market for smog checks, then vehicles should predominately move between stations in Clovis and not other Fresno stations.

Movement of a 1997 Ford Explorer



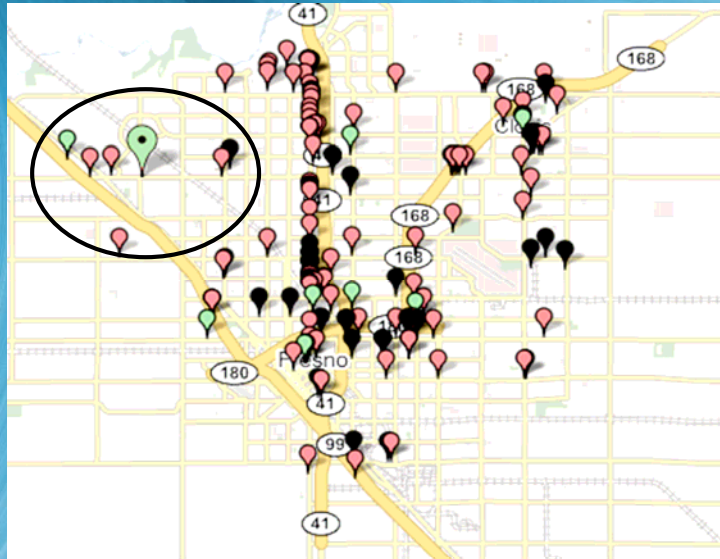
To test this theory I randomly chose two vehicles that had at least one customer transaction occur at California Smog Repair (in the Shaw Ave. market). I looked at the history of these vehicles and tracked their movement between stations. The first vehicle I tracked was a 1997 Ford Explorer that underwent three biennial transactions at three different Fresno stations. As you can see the Explorer crossed into two different 'market' areas.

Movement of a 1983 Ford Mustang



The next vehicle I looked at was a 1983 Ford Mustang. It's first inspection in the time period of the data set was outside of the Fresno area. Its second biennial test was conducted in what I defined as the Clovis market and finally the Mustang traveled to the Shaw Ave. market. Thus, it appears that my idea of distinct markets in the Fresno metropolitan area is not supported by my random vehicle choices. But the concept does deserve a more thorough investigation.

Fresno Stations



To fully analyze the extent of the geographic market I focus my attention on an isolated group of stations, what I have previously called the Shaw Avenue market. This neighborhood includes California Smog Repair and thus will offer a glimpse into why that station does such a high volume. By analyzing all customer transactions in this area and tracking the movement of vehicles between stations, I can determine if this area is in fact a distinct market for smog checks.

CA Smog Repair and Neighbors



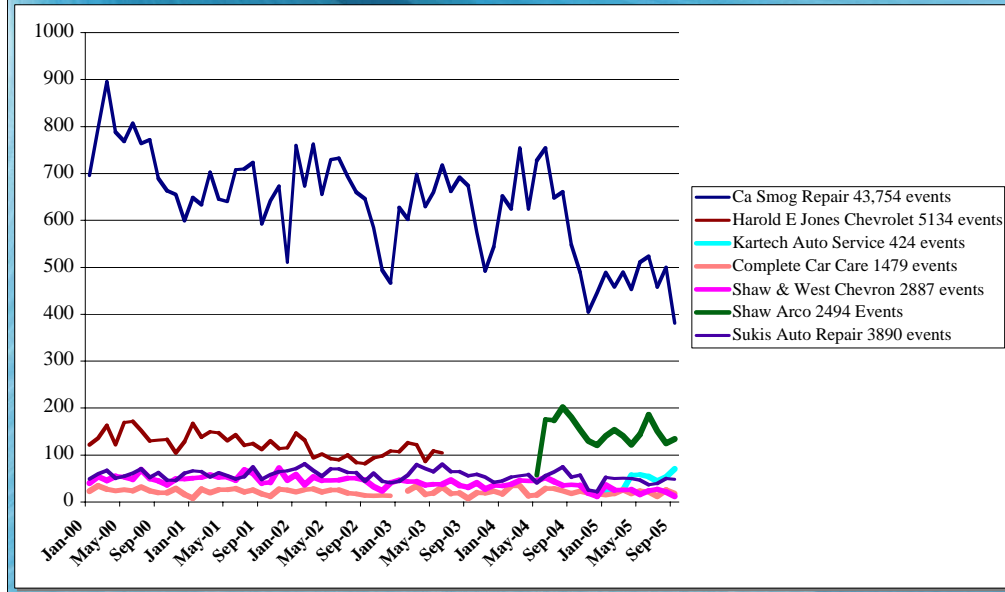
Zooming in to this neighborhood we see that there are two Gold Shield stations, one Test Only station and four Test and Repair stations in a very small geographic area.

Station Details

| Station Name | Type | No. Events | Price | Extras |
|-------------------------|---------------|------------|---------|--------------------------------|
| Ca Smog Repair | Gold Shield | 43,754 | \$49.00 | Open weekends, accepts coupons |
| Harold E. Jones Chevrol | Test & Repair | 5,134 | | No longer do smogs, dealer |
| Kartech Auto Service | Test & Repair | 424 | | No answer after 7 phone calls |
| Complete Car Care | Gold Shield | 1,479 | \$68.00 | |
| Shaw & West Chevron | Test & Repair | 2,687 | \$67.25 | |
| Shaw Arco | Test Only | 2,494 | \$45.20 | Open weekends, accepts coupons |
| Sukis Auto Repair | Test & Repair | 3,890 | \$58.20 | Open weekends, accepts coupons |

Looking at the station specific information, California Smog Repair's transaction volume by far dominates all other stations in the area. It's price is also one of the lowest and it is open on the weekends. Note in this chart that the names of Gold Shield stations are in green while Test Only stations are represented in blue.

Transactions per Month by Station



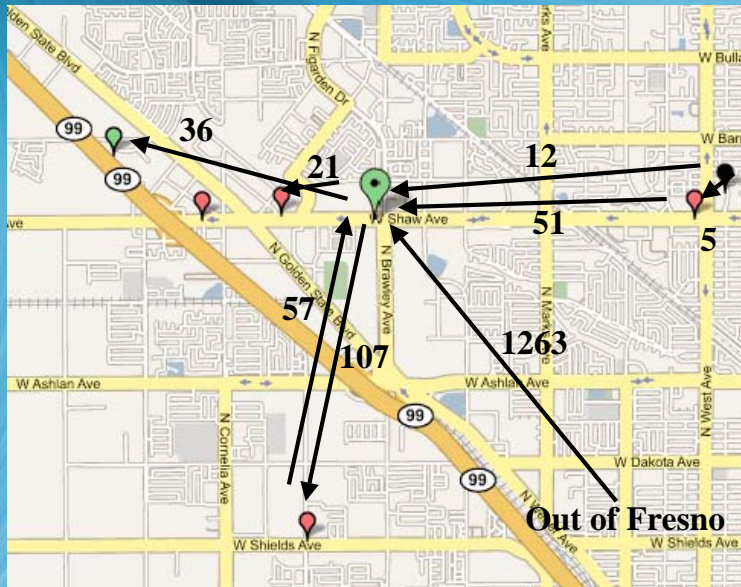
The customer transactions per month show that California Smog Repair has been the dominant station in this neighborhood since the beginning of the dataset, in January 2000. But you will also notice that there is a definite downward trend in transactions per month. This may be due to the entry of two new stations, Kartech Auto Service and Shaw Arco as well as competition from other stations.

Movement Between Stations

| Current Station | Previous Station | | | | | | |
|-----------------|------------------|-----------------|----------|--------------|-------------|------------|------------|
| | CA Smog | Harold E. Jones | Kartech | Complete Car | Shaw & West | Shaw Arco | Sukis |
| CA Smog | 9436 | 57 | 3 | 23 | 51 | 12 | 57 |
| Harold E. Jones | 21 | 710 | 0 | 1 | 6 | 0 | 1 |
| Kartech | 12 | 0 | 8 | 0 | 0 | 1 | 2 |
| Complete Car | 36 | 1 | 0 | 323 | 0 | 2 | 0 |
| Shaw & West | 42 | 14 | 0 | 1 | 428 | 5 | 1 |
| Shaw Arco | 66 | 2 | 1 | 0 | 23 | 136 | 4 |
| Sukis | 107 | 4 | 0 | 14 | 2 | 0 | 708 |

This matrix diagrams the movement of vehicles between stations. The rows show the stations conducting the current transaction while the columns represent the stations at which the previous transaction occurred. Thus the box of 107 on the lower left represents all vehicles that moved from California Smog Repair to Sukis. Repeat business is shown in bold along the diagonal. Looking at the off diagonals, there is little movement between stations in this region. I was especially surprised that there is little movement between Shaw Arco, a Test Only station, and Shaw and West 76, a Test and Repair station. These stations are across the street from one another, yet more vehicles moved from Shaw Arco to California Smog Repair than to Shaw and West. This could be a result of the \$24 retest fee at Shaw Arco which may be driving customers to a Gold Shield station for repairs, instead of the much closer Test and Repair station.

Very Little Movement in the Neighborhood



Looking at the movement on the map, we can see that there is very little movement between stations in this region. The little movement is even more apparent given that 1263 vehicles move from stations outside of Fresno to California Smog Repair, a figure that dwarfs all others on the map.

Movement Given 60 Days Between Transactions

| Current Station | Previous Station | | | | | | |
|-----------------|------------------|-----------------|---------|--------------|-------------|-----------|-------|
| | CA Smog | Harold E. Jones | Kartech | Complete Car | Shaw & West | Shaw Arco | Sukis |
| CA Smog | 7952 | 51 | 2 | 20 | 50 | 8 | 47 |
| Harold E. Jones | 20 | 496 | 0 | 1 | 6 | 0 | 1 |
| Kartech | 11 | 0 | 3 | 0 | 0 | 1 | 2 |
| Complete Car | 29 | 1 | 0 | 228 | 0 | 2 | 0 |
| Shaw & West | 35 | 14 | 0 | 1 | 400 | 1 | 1 |
| Shaw Arco | 63 | 2 | 0 | 0 | 23 | 42 | 4 |
| Sukis | 90 | 4 | 0 | 13 | 2 | 0 | 572 |

Looking at movement between stations given 60 days between transactions, we can see again by the low off diagonal numbers that there is little movement between stations. Most of the repeat business stayed the same with the exception of Shaw Arco where the number of vehicles with two consecutive transactions at the station dropped by 2/3.

Little Evidence of a Localized Market

- ♦ 59,862 transactions were completed in this region over the period
- ♦ 12,321 had both current and past transactions conducted at neighborhood stations
- ♦ Thus, only 21% of all transactions stayed in the region

The little movement between stations shows that competition between stations is not confined to the Shaw Avenue region. So the question is then, from where do these Shaw Avenue stations draw vehicles and what stations are their main competitors?

From Where Do Vehicles Come?

| Current Station | Previous Station | | | | | First Appearance |
|-----------------|------------------|----------------|-----------------|---------------|--------------|------------------|
| | Same Station | Local Stations | Fresno Stations | Out of Fresno | Initial Test | |
| CA Smog | 9,436 | 203 | 6,793 | 1,263 | 3,569 | 22,547 |
| Harold E. Jones | 710 | 29 | 454 | 86 | 326 | 3,531 |
| Kartech | 8 | 15 | 120 | 13 | 108 | 162 |
| Complete Car | 323 | 39 | 289 | 38 | 91 | 699 |
| Shaw & West | 428 | 63 | 433 | 52 | 267 | 1,645 |
| Shaw Arco | 136 | 96 | 1,184 | 145 | 256 | 681 |
| Sukis | 708 | 127 | 857 | 99 | 209 | 1,890 |
| Out of Fresno | 0 | 10,221 | 140,017 | 0 | 14,213 | 0 |

The first two columns in this matrix represent movement within the local Shaw Avenue region. The third column shows movement to the region from other Fresno area stations while the fourth column represents movement to the region from outside the Fresno area. The last two columns represent vehicles that appear for the first time at one the Shaw neighborhood stations. The column labeled initial test shows the number of transactions that had an I in the inspection reason category, signifying an initial test. The inspection reason variable is a little suspect though as there are 14,213 initial transactions conducted at stations outside of Fresno. Transactions that were not conducted at Fresno stations were purged from the data set and thus it appears that these 14,000 transactions have an incorrect inspection reason variable. This is alarming as many BAR statistics are calculated using the inspection reason field, and inaccuracies in this variable will cast doubt on many fundamental statistics. The last column, First Appearance, represents vehicles that have undergone smog check transactions prior to January 2000 which are contained in the data set. These vehicle thus appear in the data for the first time at a Shaw Avenue station but have had previous transactions. Transactions in this column have a 0 in the previous station field and any inspection reason other than I (for initial test).

The numbers in the chart show that most of the transactions in the Shaw Avenue area first appear at these stations but have had previous transaction occur outside the scope of the data set. The Shaw Avenue region also draws more transactions from other Fresno stations than from other shops in the area. Few transactions moved from outside of Fresno to this region. There appear to have been many initial transactions conducted in this neighborhood but these results do not appear to be reliable in any way.

Results

- ♦ There is not much movement between the stations in close proximity
- ♦ Customers tend to use the same station repeatedly or move out of the local vicinity for testing
- ♦ CA Smog Repair is the dominant station and is competitively priced

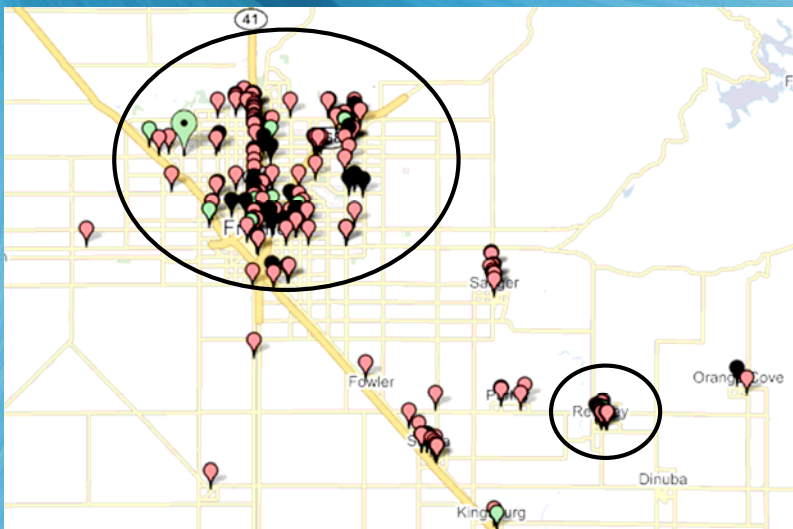
The biggest result is that the matrix outlining movement between stations really gave us little information i.e., there is not much movement between stations in the Shaw Avenue neighborhood. This lack of movement between stations implies that these stations in close proximity really are not strong competitors and that this isolated geographic area cannot be considered a stand alone market for smog checks.

Maybe the Neighborhood Should be More Isolated?

A map of Fresno, California, with numerous red location pins indicating specific points of interest. A black circle highlights a cluster of pins in the northwest quadrant, near Highway 41. Other labeled areas include Fowler, Sanger, Kingsburg, Dinuba, and Orange Cove. The map shows a grid of streets and major highways.

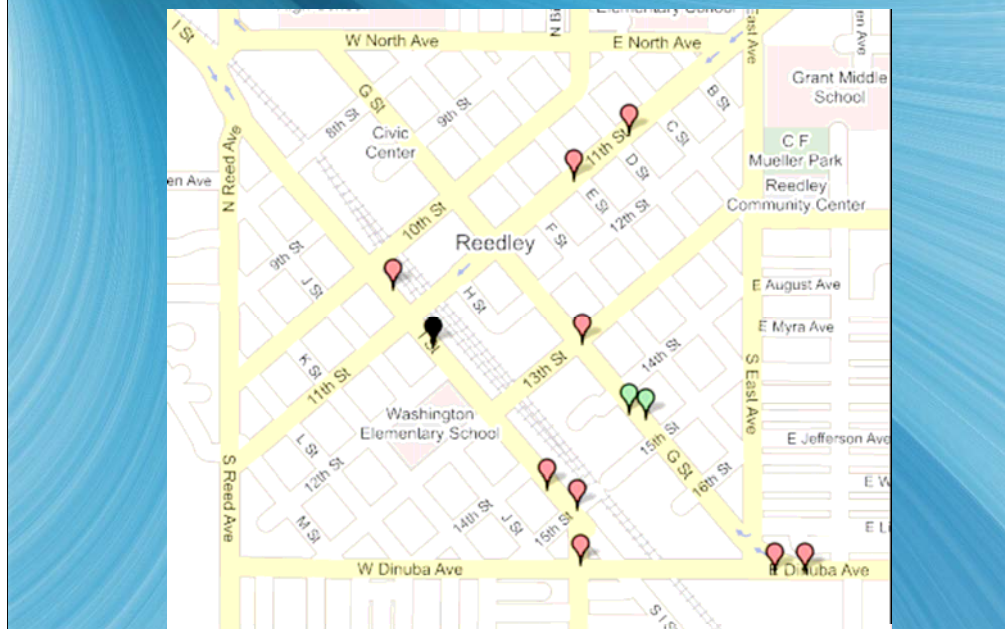
One reason for the lack of a distinct Shaw Avenue market for smog checks may be that the area is not geographically isolated. Looking at the map of Fresno area stations, maybe the Shaw Avenue area is part of a larger, metro Fresno smog check market. Perhaps the results will be different if we look at an area that is more geographically isolated.

Reedley and Fresno Markets?



Maybe Reedley is a better candidate for a distinct geographic smog check market. Reedley is 20 miles from the nearest town and is separated from Fresno by country roads.

Reedley

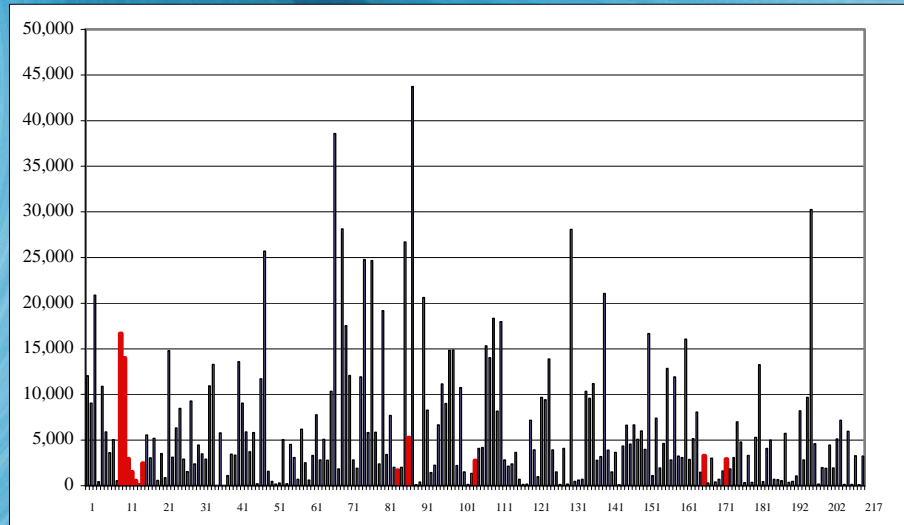


Reedley is home to two Gold Shield stations, one Test Only station and nine Test and Repair stations.



There are three new car dealers and 12 stations in very close proximity.

Reedley Station Activity



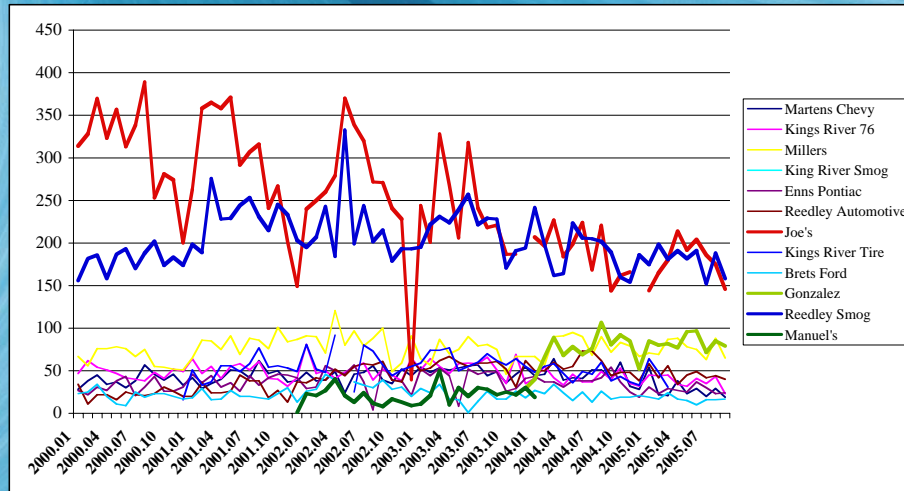
The volumes conducted by Reedley stations are highlighted in red. There are two stations on the far left whose volume dominated the other 10 stations over the time frame of the data set.

Reedley Station Details

| Station | Type | No. Events | Price | Extras |
|--------------------------------|---------------|------------|---------|--------------------------------------|
| Joe's Automotive Repair | Gold Shield | 16,662 | \$60.00 | |
| Reedley Smog & Tire | Test & Repair | 13,994 | \$60.00 | Open weekends |
| Millers Radiator & Muffler | Test & Repair | 5,283 | \$48.25 | |
| Kings River 76 | Test & Repair | 3,267 | \$68.25 | |
| Reedley Automotive | Gold Shield | 2,936 | \$73.25 | Opens at 8 |
| Martens Chevrolet & Oldsmobile | Test & Repair | 2,906 | \$73.50 | |
| Kings River Tire & Service | Test & Repair | 2,762 | \$50.00 | Open weekends |
| Enns Pontiac Buick & GMC | Test & Repair | 2,482 | \$70.25 | Dealer |
| Gonzalez Automotive Repair | Test & Repair | 1,685 | \$48.20 | Open weekends |
| Brets Ford | Test & Repair | 1,507 | \$86.25 | |
| Manuel's Automotive & Tows | Test & Repair | 547 | \$60.00 | Opened August 2003 |
| King River Smog | Test Only | 88 | | Conducted smogs in March & April 200 |

The two stations conducting the highest volume of customer transactions are Joe's Automotive and Reedley Smog. Looking at the prices of an inspection, it appears that your smog check dollar may go farther in Fresno. Notice that the only Test Only station (King River Smog highlighted in blue) conducted inspections only for a short time at the beginning of the data set. This means that all Reedley directed vehicles must travel outside of the area to obtain a smog check.

Station Transactions per Month

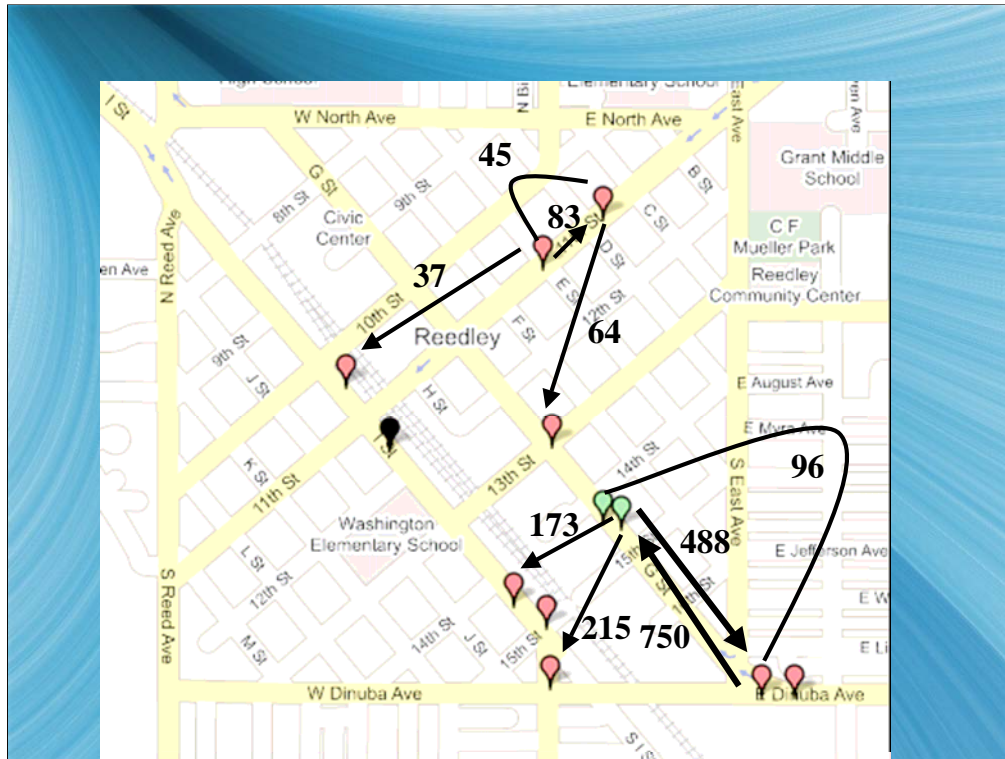


This graph of customer transactions per month is a little overwhelming but it does highlight the dominance of Joe's Automotive and Reedley Smog from 2000 through September 2005. Joe's Automotive shows a downward trend over time while Reedley Smog's monthly volume has stayed fairly consistent.

Movement In Reedley

| Current Station | Previous Station | | | | | | | | | | | |
|------------------|------------------|----------------|-------------|------------|------------|--------------|-------------|------------------|------------|------------|--------------|-----------|
| | Martens | Kings River 76 | Miller's | King River | Enns | Reedley Auto | Joe's | Kings River Tire | Brets Ford | Gonzalez | Reedley Smog | Manuel's |
| Martens | 750 | 37 | 29 | 0 | 20 | 23 | 67 | 20 | 10 | 2 | 28 | 1 |
| Kings River 76 | 39 | 1153 | 45 | 0 | 27 | 12 | 79 | 20 | 13 | 0 | 27 | 2 |
| Miller's | 33 | 83 | 1477 | 1 | 61 | 37 | 199 | 76 | 20 | 5 | 96 | 5 |
| King River | 0 | 0 | 3 | 3 | 0 | 1 | 3 | 12 | 0 | 0 | 5 | 2 |
| Enns | 20 | 32 | 64 | 0 | 677 | 16 | 56 | 23 | 3 | 1 | 23 | 1 |
| Reedley Auto | 33 | 44 | 100 | 0 | 25 | 630 | 173 | 52 | 15 | 5 | 96 | 5 |
| Joe's | 72 | 75 | 102 | 1 | 59 | 83 | 4426 | 114 | 31 | 22 | 488 | 12 |
| Kings River Tire | 39 | 52 | 85 | 0 | 24 | 43 | 173 | 626 | 16 | 2 | 113 | 2 |
| Brets Ford | 5 | 7 | 18 | 0 | 6 | 9 | 26 | 12 | 131 | 0 | 9 | 2 |
| Gonzalez | 13 | 12 | 26 | 0 | 12 | 19 | 215 | 41 | 6 | 141 | 167 | 3 |
| Reedley Smog | 25 | 50 | 103 | 0 | 31 | 83 | 750 | 92 | 28 | 23 | 3051 | 6 |
| Manuel's | 4 | 13 | 23 | 0 | 9 | 15 | 62 | 8 | 2 | 4 | 20 | 49 |

Looking at the matrix of movement between Reedley stations we can see that vehicles tend to patronize the same station (the bold figures along the diagonal) rather than move between local stations (the off diagonals). I did find it interesting that there was not more movement from Kings River (the Test Only station shown in blue) to other local stations. Some interesting movement between Joe's Automotive and Reedley smog is highlighted in red. I find it odd that the number of transactions moving from Joe's to Reedley Smog is 7x larger than the movement from any other local station. Similarly, 488 transactions move from Reedley Smog to Joe's, more than 4x the movement from any other station. To the best of my knowledge these stations are not related in any way.



Looking at the movement on the map it is surprising that 750 transactions moved from Reedley Smog to Joe's while only 96 moved to Reedley Automotive, given their close proximity.

Migration to Reedley

| Current Station | Previous Station | | | | | | |
|------------------|------------------|----------------|-----------------|---------------|--------------|-------------------------|------------------|
| | Same Station | Local Stations | Fresno Stations | Out of Fresno | Initial Test | Initial and NO Previous | First Appearance |
| Martens | 750 | 237 | 276 | 28 | 81 | 59 | 1,556 |
| Kings River 76 | 1,153 | 264 | 274 | 32 | 119 | 58 | 1,486 |
| Miller's | 1,477 | 616 | 583 | 82 | 227 | 144 | 2,381 |
| King River | 3 | 26 | 37 | 2 | 8 | 4 | 16 |
| Enns | 677 | 239 | 225 | 17 | 69 | 57 | 1,267 |
| Reedley Auto | 630 | 548 | 543 | 0 | 140 | 94 | 1,121 |
| Joe's | 4,426 | 1,059 | 1,904 | 282 | 1,174 | 898 | 8,093 |
| Kings River Tire | 626 | 549 | 385 | 56 | 134 | 75 | 1,071 |
| Brets Ford | 131 | 94 | 160 | 21 | 91 | 76 | 1,025 |
| Gonzalez | 141 | 514 | 474 | 83 | 142 | 100 | 373 |
| Reedley Smog | 3,051 | 1,191 | 2,211 | 363 | 1,864 | 1,324 | 5,854 |
| Manuel's | 49 | 160 | 144 | 23 | 42 | 23 | 148 |

This chart outlines where the transactions conducted in Reedley originate. The first two columns represent transactions that stay in Reedley for two test cycles. Comparing the first two columns with the third column, we can see from the chart that the majority of Reedley transactions come from the Fresno area. Kings River Tire is the sole exception, as it draws more transactions from local stations than other stations in Fresno. This chart again includes a column for initial test which consists of all transactions with an I in the inspection reason field. As I am very suspicious of the accuracy of this variable I created another column containing all transactions with an inspection reason I and a zero in the previous station field. This column labeled 'Initial and NO Previous' should match the Initial Test column, if in fact all transactions with an I in the inspection reason field are initial tests. These two columns are extremely different, which leads me to doubt the accuracy of the inspection reason variable even more.

A Separate Reedley Market?

- ♦ Of 54,119 total transactions, 18,661 were conducted solely at Reedley Smog Check Stations
- ♦ Thus, 34% of all transactions remained in the local area
- ♦ Given this result, it appears that there is no local Reedley market for Smog Checks

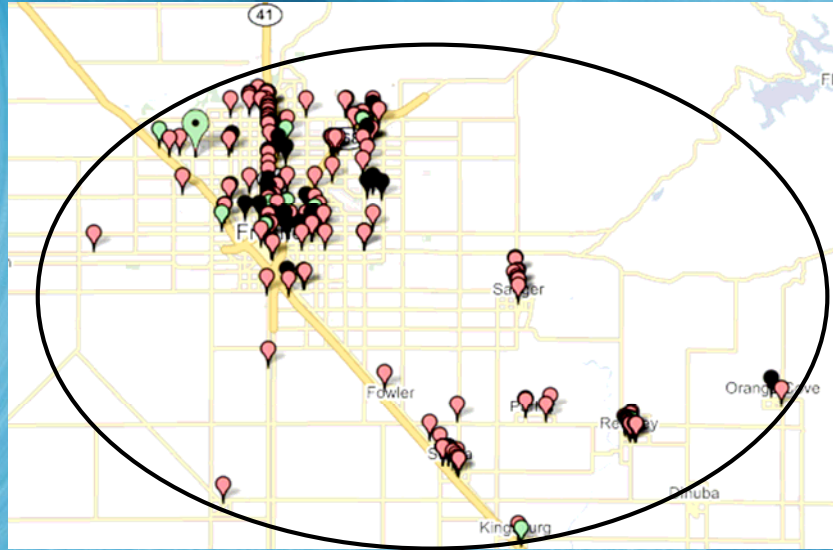
Though a larger portion of transactions stay in Reedley for two test cycles, as opposed to the Shaw Ave area, there is still not enough retention for it to be considered a distinct geographic market. This means that the stations in Reedley compete with other stations in the Fresno area and not just with stations that are geographically close.

Results

- There is not much movement between Reedley stations
- Reedley stations pull from other Fresno stations rather than outside areas
- This may be due to Reedley's isolated location
- But then Reedley's isolation also makes the lack of movement between stations surprising
- The inspection reason variable is not reliable with regards to determining initial tests

The lack of movement between Reedley stations may also, in part, be due to the lack of a Test Only station in Reedley for a large portion of the dataset. But I do not feel that this alone accounts for the total lack of movement between stations.

Fresno Market



Thus, it appears that there is most likely one large geographic market for smog checks in the Fresno area. Stations then face competition from all 217 other smog check stations in the region, making station comparisons difficult.

The background of the slide is a solid blue color with a subtle, wavy, abstract pattern. The text is centered and written in a clean, white, sans-serif font.

Competition Between Station Classifications in the Fresno Area

Concluding that there is one large geographic market for smog checks in Fresno, it is extremely difficult (and time consuming) to do a pair-wise comparison of all stations. So in order to examine competition between stations, I will aggregate the stations by classification and analyze the competition between different station classifications in the Fresno region.

Breakdown of Fresno Stations

- ♦ 218 total stations
 - 39 Test Only stations
 - 21 Gold Shield stations
 - 154 Test and Repair stations
 - 4 F classified stations

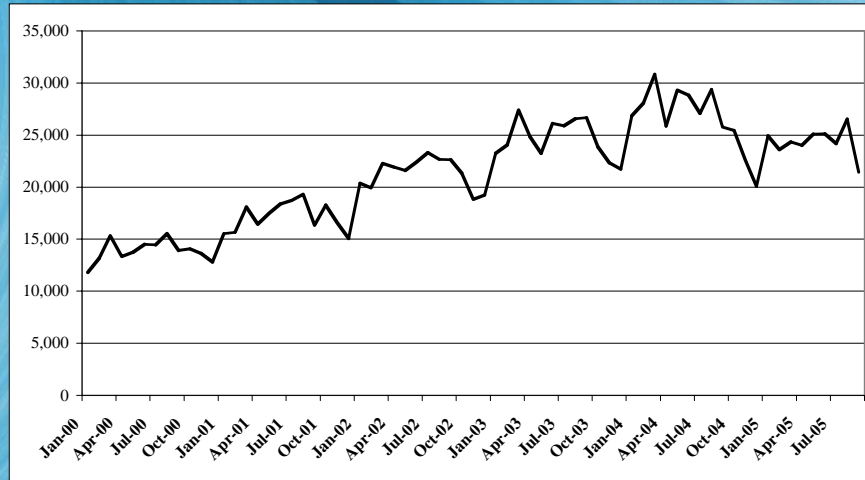
Of the 218 smog check stations under the jurisdiction of the Fresno BAR office, 18% are Test Only stations, 10% are Gold Shield, 71% are Test and Repair stations, and 2% are F stations. F stations are industrial smog check stations, like Version and UPS, that do not conduct smog checks for the public but only on their private fleet of vehicles. Smog checks conducted at F stations are not included in my dataset which effectively reduces the number of stations to 214.

Further Classifications

- ♦ Gold Shield stations conducted 130,734 transactions
 - ♦ 2 are part of a chain
- ♦ Test Only stations conducted 438,399 transactions
 - ♦ 15 are part of a chain
- ♦ Test and Repair stations conducted 727,393 transactions
 - ♦ 23 are new car dealers
 - ♦ 32 are part of a chain

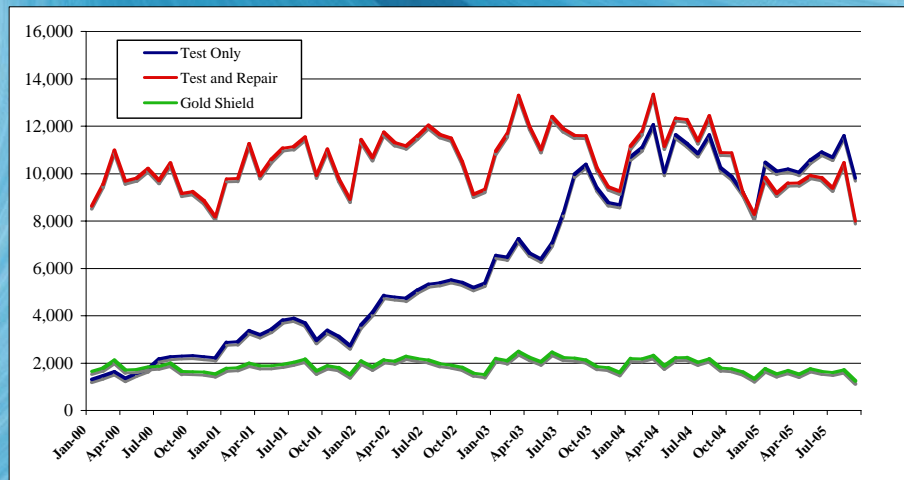
Looking further into the standard station classifications, I identify those stations that are part of a chain. In this context, chain refers to two more more stations under the same ownership. Thus franchises, like The Pep Boys, as well as privately owned shops are included in this classification. There are 49 stations in the Fresno area that are part of a chain; 2 Gold Shield stations, 15 Test Only stations, and 32 Test and Repair stations. 23 Test and Repair stations are also classified as new car dealers.

Total Smog Check Events over Time



The total number of smog check transactions increased over the time period January 2000 through September 2005.

Transactions by Station Type



Looking at monthly volume by station type, we see that as of January 2004, Test Only stations conducted a higher volume of transactions than Test and Repair stations. The volume conducted at Gold Shield stations meanwhile, has stayed relatively consistent over time.

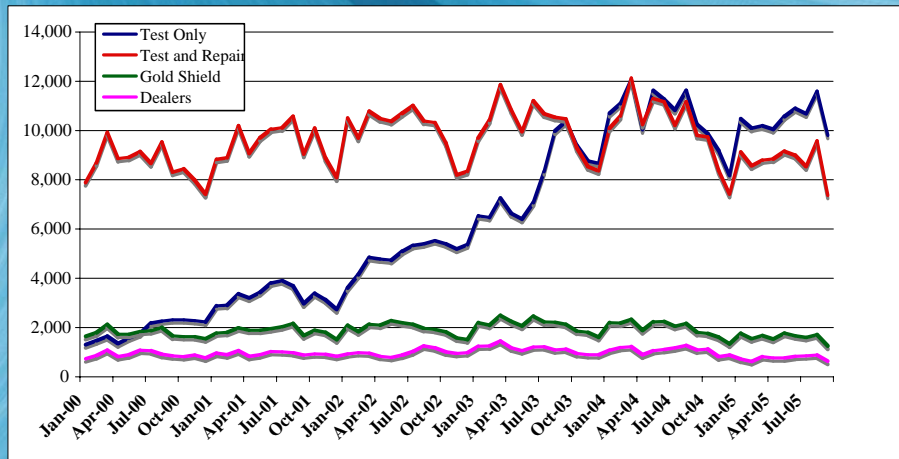
Pass Rate* by Station Type

| Station Type | # Events | Pass Rate |
|---------------|----------|-----------|
| Test & Repair | 727,393 | 84.86% |
| Test Only | 438,399 | 79.43% |
| Gold Shield | 130,734 | 80.07% |

I then calculated pass rates for each stations classification. These results come with a very large caveat. These are the pass rates for all customer transactions in the Fresno region, not for all inspections or even initial inspections. Thus these pass rates cannot be compared to any published BAR pass rates. Nevertheless, these pass rates present some interesting results. The pass rates for Test Only and Gold Shield Stations are very similar while the Test and Repair pass rate is significantly higher.

These three station classifications are the basis for much of the analysis conducted on the smog check program and subsequent policy recommendations. Grouping stations into these categories requires the assumption that all stations within each category are homogenous. But does this assumption hold? Is there a better way to classify and analyze smog check stations?

More Station Classifications



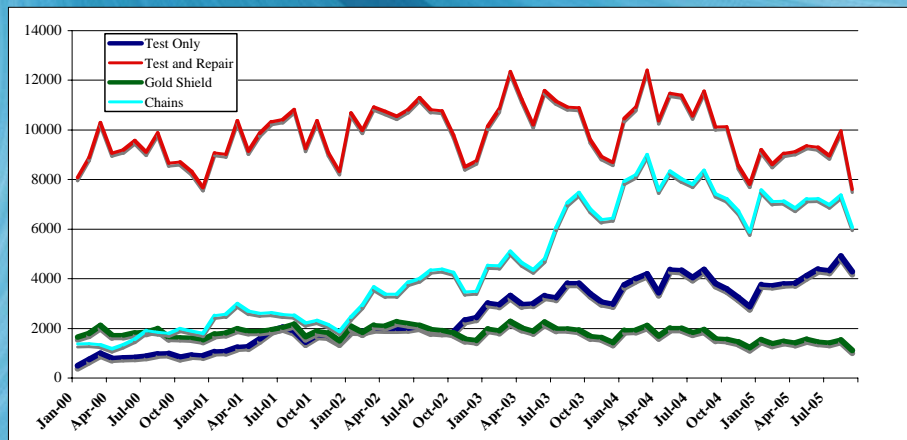
This graph introduces a new station category, new car dealers. There are 23 new car dealers in the Fresno area that conduct smog checks. All of these dealers are Test and Repair stations. Thus in this graph the Test and Repair category (graphed in blue) now excludes these 23 new car dealers which have been moved to their own category. As we can see, dealers (shown in pink) do not perform a large volume of smog checks, but their volume is comparable to that of Gold Shield stations.

One of These Things is not Like the Others...

| Station Type | # Events | Pass Rate |
|---------------|----------|---------------|
| Test & Repair | 660,552 | 83.98% |
| Test Only | 438,399 | 79.43% |
| Gold Shield | 130,734 | 80.07% |
| Dealers | 66,841 | 93.60% |

Dealers may not conduct a significant volume of transactions, but the pass rate of new car Dealers is significantly different from all other categories! The pass rate of Dealers is wildly different from that of other Test and Repair stations. Thus, it is not clear to me that Dealers have much in common with other Test and Repair stations and calls into question the traditional categorization of stations in which the two are lumped together.

Separating the 15 TO and 32 TR Chains



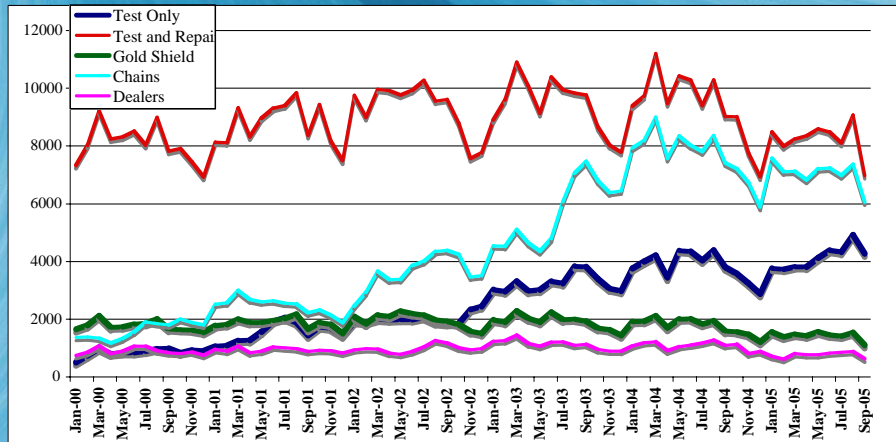
In this graph I introduce a separate stations classification, Chains. All the Chain stations have been stripped from their original classification, thus the Test Only category no longer contains the 15 Chain stations, the Test and Repair category no longer contains the 32 Chain stations, etc. The graph of the number of transactions conducted at Chain stations (the aqua line) shows a remarkable growth in the volume of transactions over the time period. In fact, Chains conduct a higher volume of transactions than Test Only stations. This result really surprised me.

Pass Rates*

| Station Type | # Events | Pass Rate |
|---------------|----------|-----------|
| Test & Repair | 680,510 | 85.21% |
| Test Only | 174,969 | 82.06% |
| Gold Shield | 124,245 | 79.78% |
| Chains | 316,802 | 78.18% |

Looking at the pass rates of these classifications, Chain stations have the lowest pass rate of all station types. This result follows the findings of Thomas Hubbard who found no reputation effect at smog check stations that are part of a chain. The removal of Chain stations from the Test Only category increases the Test Only pass rate so it more closely resembles that of Test and Repair stations, while the pass rate of Gold Shield stations is more similar to that of Chain stations.

Chains and Dealers



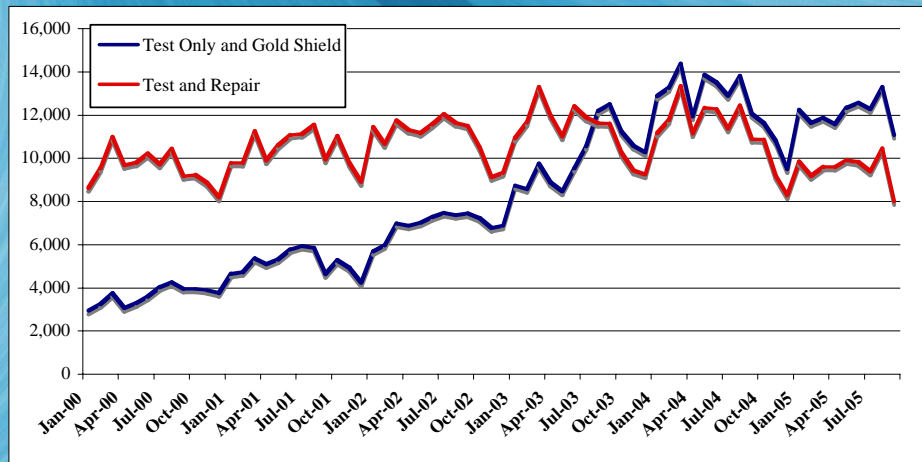
We noted before that the volume of transactions conducted by Dealers is very similar to that of Gold Shield stations. So why are Dealers not considered an individual category? This graph asks, what does the volume of transactions look like if there are 5 station classifications? The blue Test and Repair category now has been stripped of all Chains and Dealers, reducing the number of stations in this category to 99.

Detailed Pass* Rates

| Station Type | # Events | Pass Rate |
|---------------|----------|-----------|
| Test & Repair | 613,669 | 84.29% |
| Test Only | 174,969 | 82.06% |
| Gold Shield | 124,245 | 79.78% |
| Chains | 316,802 | 78.18% |
| Dealers | 66,841 | 93.60% |

When there were only 3 station classifications, Test Only and Gold Shield had similar pass rates (79.43% vs. 80.07% respectively) but now Gold Shield and Chains are more similar. Given 5 classifications, the Test Only pass rate more resembles the pass rate of Test and Repair stations. It is not transparent to me that 3 stations classifications is any more accurate than 5. Nor it is clear why the 3 classic classifications, Gold Shield, Test Only, and Test and Repair are chosen as a way to compare station performance.

Two Classifications



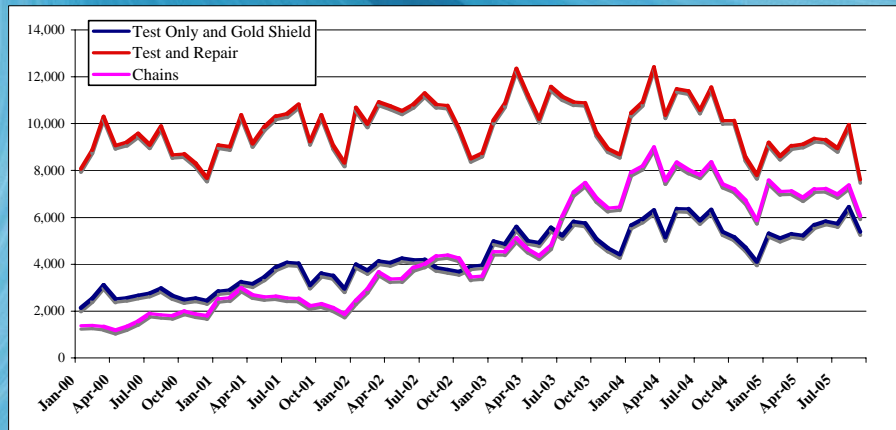
Why 3 classifications, why not 2? This graph combines the Test Only and Gold Shield stations into one category. The volume of transactions conducted by the new TO/GS classification overtakes Test and Repair stations in August 2003 (as opposed to TO overtaking TR in January 2004 given 3 categories).

Pass* Rate Comparison

| Original | | |
|-------------------------|----------|-----------|
| Station Type | # Events | Pass Rate |
| Test & Repair | 727,393 | 84.86% |
| Test Only | 438,399 | 79.43% |
| Gold Shield | 130,734 | 80.07% |
| Hybrid | | |
| Station Type | # Events | Pass Rate |
| Test & Repair | 727,393 | 84.86% |
| Test Only & Gold Shield | 572,643 | 79.56% |

In the hybrid, 2 category, scenario the number of transactions (here labeled events) conducted by each station category is more similar than in the original, 3 category, scenario. But there is not much difference in the pass rates of the two scenarios. It is not obvious to me that one scenario is preferable to the other.

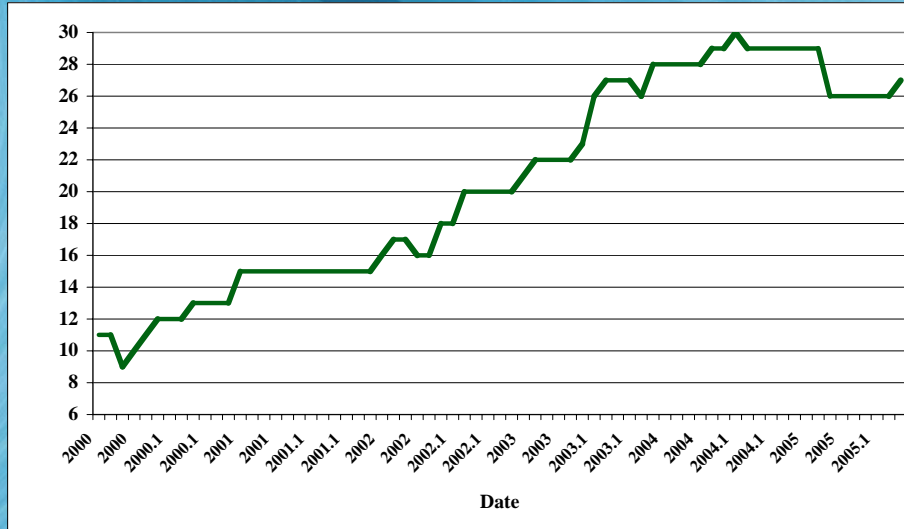
Three New Categories



What if we divide the Fresno area stations into 3 new categories? Given the dominating growth of transactions conducted at Chain stations, it seems logical that Chain is an importation category that should be included. In this new classification, the volume of transactions at Test and Repair stations dominates all other categories (including the combination TO/GS category). While you may question the relevance of rearranging station classification, it is important to note that the classification of stations does have a large impact on policy decisions. Station classification and the comparison of pass rates affects the percentage of vehicles directed to Test Only stations, a highly controversial policy. Station classification also affects the emission credit California receives from the EPA as a result of the smog check program. Thus, it is important that stations classifications and the assumptions that underlie these categories are investigated.

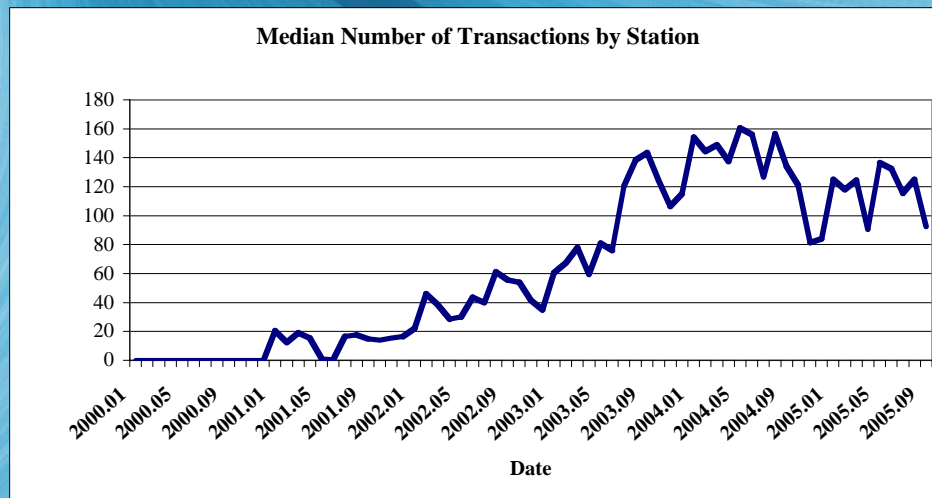
Regardless of how we classify the stations, it is evident that Chain stations have had a surprising growth in their volume of transactions.

Chain Stations in Operation



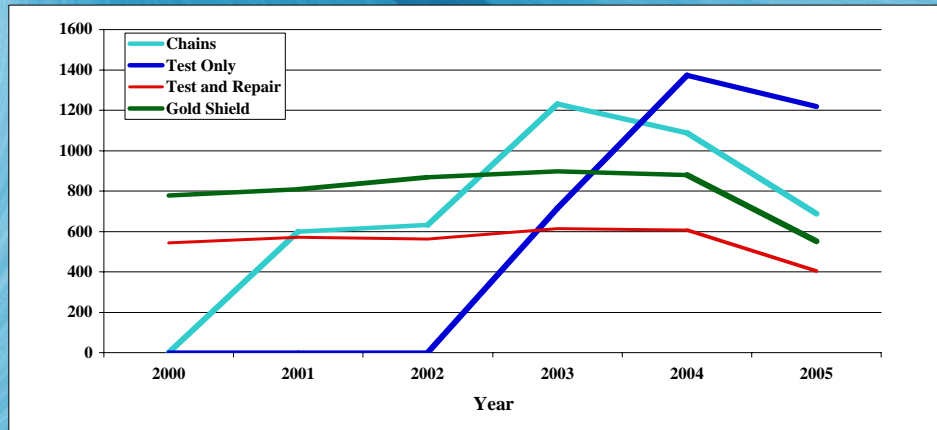
But has the number of Chains increased or has the volume of transactions per Chain station increased over time? From this graph it is clear that the number of Chain stations in Fresno has increased greatly over time, from a low of 9 to a high of 30.

Median Transaction per Chain



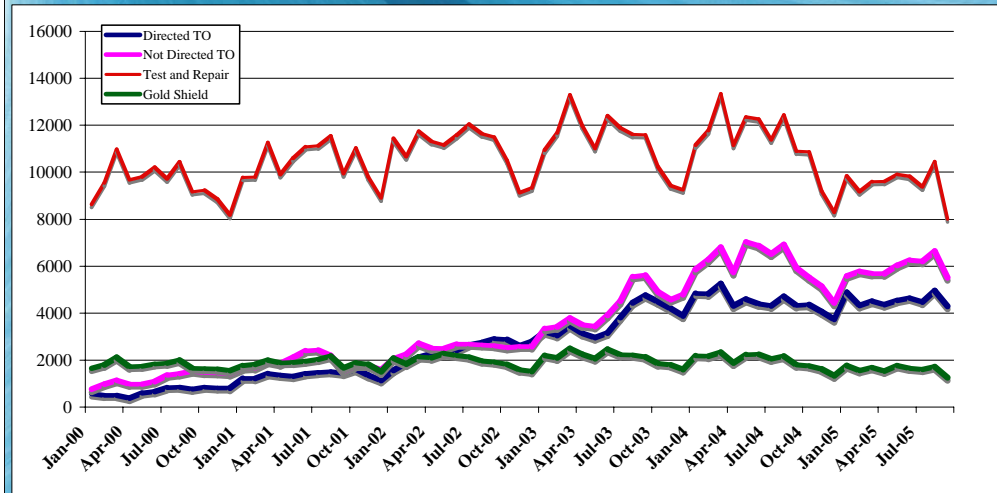
The median volume per Chain also increased over the dataset. Thus it appears that both the number of Chains and the volume per Chain has increased over time. How has this affected the other types of stations?

Median Transaction by Station Type



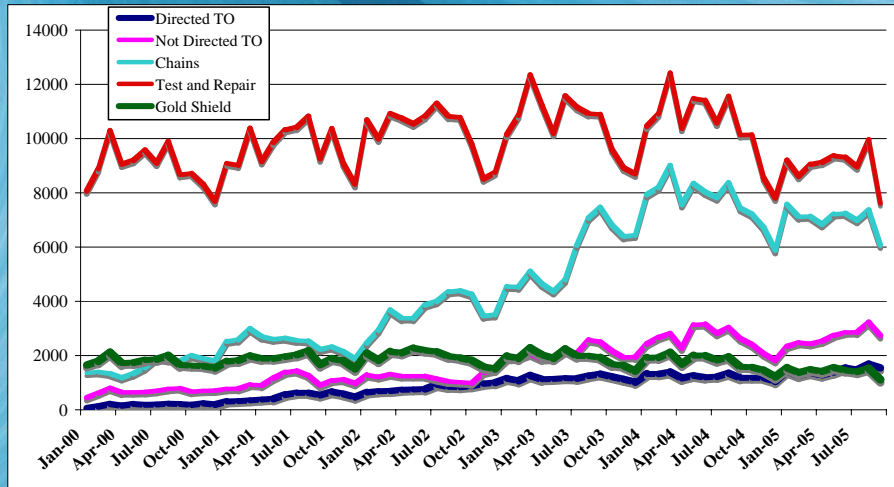
As the graph shows, the median number of transactions for each station type has decreased since 2004. The trajectory of Test and Repair stations is very similar to that of Gold Shield stations, while the paths of Test Only stations and Chains resemble one another. Both Chains and Test Only stations experienced periods of rapid growth not seen in the other station categories. From this graph it does not appear that the rise in median transactions for Chain stations has adversely affected the growth of Test Only stations. The increased number of transactions per Chain may have stunted the growth of Test and Repair and Gold Shield stations, but this graph does not present enough information to make that conclusion.

What About Directed Vehicles?



What if we look at station classification from a new angle and divide the transactions conducted at Test Only stations into those that were directed and those that were volunteers. As we can see, the volume of Test Only volunteers has grown substantially over the dataset. As of January 2003, the volume of transactions conducted in which the vehicles were volunteers to Test Only stations surpassed the volume of directed vehicles. This is definitely a trend worthy of further analysis.

Chain Stations Still Dominate



When we separate out the Chain stations, the volume of transactions in which the vehicle is a Test Only volunteer surpasses the directed vehicles over the nearly 6 years of data. The Chain stations continue to dominate all categories with the exception of Test and Repair stations.

Ideas for Future Research

| Tests Conducted at TO Stations | | | |
|---------------------------------|--------------------------|----------|-----------|
| | | # Events | Pass Rate |
| | Directed TO (HEP) | 192,917 | 73.70% |
| | Not Directed TO | 245,482 | 83.94% |
| | | | |
| | S Random Directed TO | 12,269 | 79.26% |
| | All TO except S Directed | 426,130 | 79.44% |
| Tests Conducted at All Stations | | | |
| | | | |
| | Directed TO (HEP) | 224,737 | 73.18% |
| | S Random Sample | 14,429 | 78.73% |

In the vein of directed vehicles and volunteers, in the future I would like to investigate the pass rates of these different groups of vehicles. The very preliminary results shown above really indicate that further research is warranted and that some interesting results may be found.

Conclusion

- ♦ Further research into station classification is warranted especially in regards to chain stations
- ♦ Competition is not strong between geographically close stations, thus the extent of the Fresno smog check market is quite large and can not be divided into smaller neighborhood markets
- ♦ While the price of inspection and hours of operation may guide consumers' choice of station, little correlation was found between those variables and the number of transactions per station